

Odds are, your clients are among the 1 in 2 Americans with a life insurance coverage gap. In fact, half of Americans who need more coverage are existing policyowners. Which means they own life insurance, just not enough. A life insurance policy review can help you close the gap.

Does your client remember why they bought their life insurance policy?

Do they remember why they bought it from you?

Bring value to your relationships and help keep your clients' goals on track by performing periodic policy reviews.

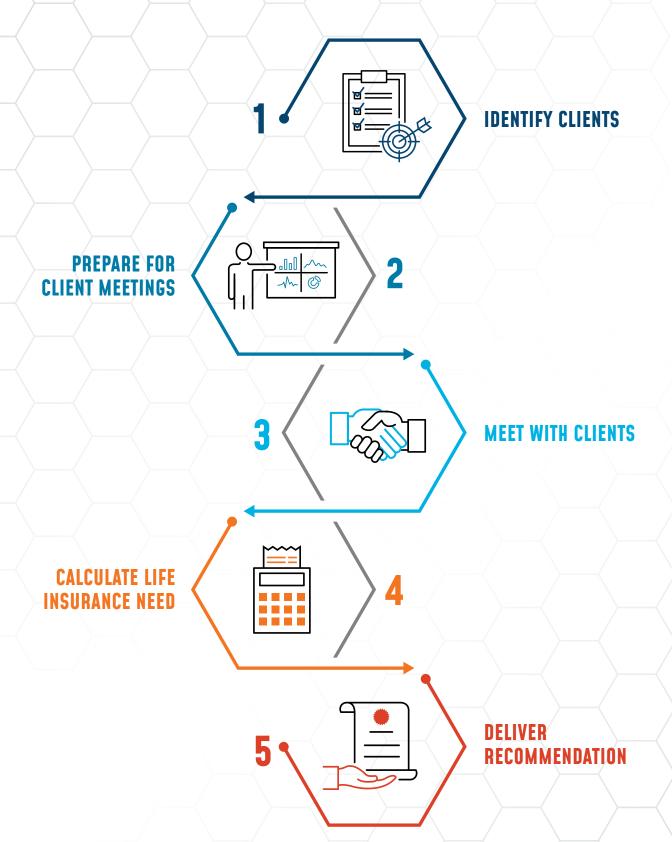
Learn How in 5 Easy Steps ——

BENEFITS OF POLICY REVIEW:

- Help protect client's beneficiaries from the financial impact of the client's premature death.
- Update policy beneficiaries.
- Consider advancements in product design, underwriting efficiencies, tax laws, and more.
- Identify and correct underperforming policies before it's too late.
- Strengthen relationships and potentially increase referrals and sales.
- Maintain assets under management.
- Provide superior service.

¹ Source: "Turn Up the Volume \$12 Trillion Sound Opportunities," LIMRA, Dec. 2016.

5 EASY STEPS TO A LIFE INSURANCE CHECKUP



1 / IDENTIFY CLIENTS



Look for these key policyowner traits and ideal timing triggers, which may signal it's time for a policy review.

Life Insurance Policy Traits

- \square Inforce for at least 5 years
- ☐ High or low death benefit relative to client's net worth
- ☐ Purchased as part of an irrevocable life insurance trust (ILIT)
- ☐ Face amount of \$100,000 and up
- ☐ Annual premium of \$5,000 and up
- ☐ Cash surrender value of \$20,000 and up

Ideal Timing Triggers

- Major life events, like marriages, births, or deaths in the client's family
- Federal or state tax law changes
- Life insurance industry and product developments
- Significant underwriting efficiencies or new mortality assumptions based on longer life expectancies
- Carrier financial stability downgrades, increasing cost of insurance or other policy charges, or lowering current interest crediting rates



PREPARE FOR CLIENT MEETINGS



Before the meeting, make sure your records are up-to-date. As-issued and in-force life insurance policy illustrations can help determine the health of the policy as well as its ability to support your client's financial goals.

Run in-force and as-issued illustrations and request that your clients bring the following:

- Current policy information (type of policy, face amount, premium)
- · Current beneficiary information
- Marital/family status
- Goals such as retirement, educational, personal
- Assets such as real estate, stocks, bonds, personal savings
- Financial obligations (mortgage, car loans, small business loans)
- · Charitable intentions

Some carriers take up to
30 days to provide in-force and
as-issued illustrations. Pacific Life
can do it in mere minutes with policy
benchmarking reports available
in Planned Performance Tracking
at http://PPT.PacificLife.com.

Requesting Illustrations
If you are not the writing agent, your client will
have to request the illustrations or sign a letter
authorizing you as the new agent of record.
Generally, the carrier will notify the writing agent
if an illustration has been requested or a request
to change to a new agent of record has been

received.

MEET WITH CLIENTS



The more you know about your clients' financial goals, assets, and in-force life insurance policies, the better prepared you will be to help them develop strategies to achieve their financial goals. Here are sample questions to ask and points to ponder when conducting your client's policy review.

OPPORTUNITY SPOTLIGHT

The Price of a Missed Connection

What would your business look like if you lost nearly 70% of your best clients?

It's important you get to know your client's beneficiaries. After all, without a strong connection, your client's beneficiaries are likely to move their assets to another financial professional* at the death of your client and you will lose that business.

66% OF HEIRS MAY LEAVE How many children who fire their parents' financial professional after receiving an inheritance.² How many surviving spouses (women) who change their financial professional within 12 months.³

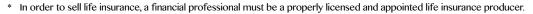
Build a Strong Connection: Family Meetings

Helping your client orchestrate a family meeting with their policy beneficiaries can create a lifetime of good will and help to strengthen your ties with the next generation. Odds are, your clients will thank you for it.

According to a recent study, nearly half (45%) of parents who discussed future financial plans with their children felt proud about how those conversations went.⁴

Topics to Cover:

- Key responsibilities in the event of your client's death or disability.
- Roles like executor, trustee, power of attorney, guardian, and advance health care directives.
- Creation of a family mission statement to help prevent confusion as to how your client intended the assets to be used after their passing.



^{2 &}quot;Promises, problems on horizon as \$30T wealth transfer looms," Anna Robaton, CNBC.com, Feb. 2017: https://www.cnbc.com/2017/02/16/promises-problems-on-horizon-as-30t-wealth-transfer-looms.html

^{3 &}quot;The Intergenerational Divide: Don't Let Your Book Die With Your Clients," Legg Mason, Oct. 2017: http://www.leggmason.co.uk/insights/docs/The-Intergenerational-Divide.pdf

^{4 &}quot;TIAA 2017 Family Money Matters Survey," TIAA, March 2017.

QUESTIONS TO ASK

Asking the right questions can help you uncover the opportunities in your client's policy review.



Q: Since your policy was issued, have you had any significant lifestyle changes?

- Marriage/divorce or birth/adoption of a child?
- Job change or promotion?
- Inheritance?
- Buying/selling a business or home?
- Health change for you or your spouse?
- Started or stopped any risky hobbies?

Q: How about your financial goals and debt obligations?

- · Charitable intentions?
- Estate planning?
- College expenses?
- Special needs planning?
- Any new debts (car loans, small business loans, credit cards)?

Q: Do you have income-generating assets?

- Has your financial professional provided you with a tax analysis on your 401(k) and other assets?
- Consider things like investment real estate, stocks, bonds, and personal savings.
- What's your income tax bracket?
- Will the income you draw from your retirement savings be taxable/non-taxable?
- · Rate of return?
- Are you maxing out your qualified plan contributions?

Q: Long-term care?

- How do you plan to protect your retirement savings and estate from long-term care expenses?
- Do you now or will you need to take care of aging parents?

Q: Real estate?

- Do you have a plan in place whereby taxes will be paid for your estate rather than from your estate?
- As part of that plan, do you have an irrevocable life insurance trust (ILIT)?

Q: Do you hold ownership interest in a business?

- Do you have a written business succession plan to cover your retirement, death, or disability?
- How will you protect your profits if you lose a key employee?
- Do you pay tax on retained earnings in your business?

Q: Is your life insurance up-to-date?

- Up-to-date beneficiaries?
- Adequate coverage amount?
- Is this the right type of policy for you (term/cash value)?
- Can the same coverage be met at a lower price?
- Have policy features or benefits changed or are more attractive ones now available?
- How about the ratings and financial status of the issuing company?
- Will the policy stay in-force for as long as intended?

4 / CALCULATE LIFE INSURANCE NEED



Once your client meeting has concluded, you will need to calculate your client's life insurance need. Communicate to your client that you will need some time to prepare a recommendation.

The following factors may influence your client's life insurance needs:

- Final expenses and funeral costs
- Income replacement
- Marginal tax rates
- · Mortgage and other household debts
- Potential college costs
- Savings and investments
- Current retirement savings
- · Estimated inflation rate
- Estimated return on investments on outside assets
- Current in-force life insurance

HELP CALCULATING THE NEED

To help calculate your client's death benefit need, we offer online calculators at www.PacificLife.com.

You may also use the Death Benefit calculator embedded in our "Life Insurance for Life" illustration concept.



DELIVER RECOMMENDATION

☐ Exchange the existing policy for a new policy.



The final step in a life insurance checkup is to deliver a recommendation. Depending on your clients' goals, financial situations, and current coverage, you will likely make one of the following recommendations:

Ц	to call you if they experience a major lifestyle change before their next policy review.
	Update the life insurance policy beneficiary or beneficiaries.
	Purchase additional life insurance coverage.
	Reduce the death benefit and pay up the policy.
	Transfer the policy to an irrevocable life insurance trust (ILIT).
	Surrender the policy.

There are circumstances in which replacing your client's existing life insurance or annuity can benefit your client. As a general rule, however, replacement is not in your client's best interest. You should make a careful comparison of the benefits and costs, including any surrender charges, of your client's existing policy and the proposed policy to analyze how a replacement may affect your client's plan of insurance. You should provide this detailed information to your client and discuss whether replacement is in your client's best interest.

Make sure that your clients know what to expect next. Send a follow-up communication recording the calculated death benefit need for your client and your policy review recommendation.

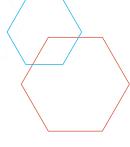


GET HELP FROM PACIFIC LIFE EXPERTS



CompetitionUnit@PacificLife.com







CASE DESIGN

(800) 800-7681, ext. 6699 LifeIllustrations@PacificLife.com



(800) 800-7681, ext. 3690 AdvancedDesigns@PacificLife.com



THE POWER OF PACIFIC

Offering insurance since 1868, Pacific Life has helped millions of individuals and families with their financial needs through a wide range of life insurance products, annuities, and mutual funds. Whether your goal is to protect loved ones or grow your assets for retirement, Pacific Life offers innovative products and services that provide value and financial security for current and future generations. Pacific Life counts more than half of the 100 largest U.S. companies as its clients. For additional company information, including current financial strength ratings, visit www.PacificLife.com.

Pacific Life refers to Pacific Life Insurance Company and its affiliates, including Pacific Life & Annuity Company.

Client count as of June 2018 is compiled by Pacific Life using the 2018 FORTUNE 500° list.



Buying
life insurance
is a long-term
commitment. The
company your
clients choose
matters.

This material is not intended to be used, nor can it be used by any taxpayer, for the purpose of avoiding U.S. federal, state or local tax penalties. This material is written to support the promotion or marketing of the transaction(s) or matter(s) addressed by this material. Pacific Life, its affiliates, their distributors and respective representatives do not provide tax, accounting or legal advice. Any taxpayer should seek advice based on the taxpayer's particular circumstances from an independent tax advisor or attorney.

Pacific Life is a product provider. It is not a fiduciary and therefore does not give advice or make recommendations regarding insurance or investment products.

Life insurance is subject to underwriting and approval of the application and will incur monthly policy charges.



Pacific Life Insurance Company Newport Beach, CA (800) 800-7681 • www.PacificLife.com Pacific Life & Annuity Company Newport Beach, CA (888) 595-6996 • www.PacificLife.com

Pacific Life refers to Pacific Life Insurance Company and its affiliates, including Pacific Life & Annuity Company. Insurance products are issued by Pacific Life Insurance Company in all states except New York and in New York by Pacific Life & Annuity Company. Product availability and features may vary by state. Insurance products and their guarantees, including optional benefits and any crediting rates, are backed by the financial strength and claims-paying ability of the issuing insurance company. Look to the strength of the life insurance company with regard to such guarantees as these guarantees are not backed by the broker-dealer, insurance agency, or their affiliates from which products are purchased. Neither these entities nor their representatives make any representation or assurance regarding the claims-paying ability of the life insurance company.

Pacific Life's individual life insurance products are marketed exclusively through independent third-party life insurance producers, which may include bank affiliated entities. Some selling entities may limit availability of some optional riders and investment options based on their client's age and other factors. Your life insurance producer can help you determine which optional riders are available and appropriate for you. Your broker-dealer or firm can help you determine which optional riders and investment options are available and appropriate for your clients.

This material may not be used in New York.

Investment and Insurance Products: Not a Deposit	Not Insured by any Federal Government Agency	
Not FDIC Insured	No Bank Guarantee	May Lose Value